



Rules of Procedure for the Nomination Committee

1. Objective

In order to promote good corporate governance within Arion Bank hf. (the “Bank”) and to ensure that Board members of the Bank have wide and versatile qualifications and experience, the Bank shall have in place a Nomination Committee (the “Committee”). The appointment of Committee members, role and framework for the Committee shall comply with Article 53 of the Act no 161/2002 on financial undertakings.

2. Composition of the Committee

The Committee shall consist of three members, appointed annually for a term of one year.

Two committee members shall be appointed annually at the Annual General Meeting of the Bank. The applicable arrangement for the voting of Board members in the Bank’s Articles of Association and the Act on Limited Liability Companies No 2/1995 shall apply to the voting of Committee members. The two Committee members appointed by the shareholders must be independent of the Bank and its day to day management, where at least one member shall be independent of the largest shareholder of the Bank or any group of shareholders acting in concert. The same criteria shall apply to the assessment of independence of Committee members as to the assessment of the independence of Board members.

The appointment of Committee members shall be based on their knowledge and experience of corporate governance. It is preferable that Committee members have experience with assessment and appointment of members to boards of directors.

Neither managers nor other employees of the Bank shall act as members of the Committee.

The third member of the Committee shall be the Chairman of the Board of Directors or another Board Member appointed by the Board.

Should a member of the Committee cease its role, for whatever reason before the appointment term has lapsed, the Board of Directors shall appoint a new Committee member in line with these Rules until the next Annual General Meeting.

The Committee shall, at its first meeting following its appointment, appoint its Chairman. The Committee shall also elect its secretary. Members of the Board of Directors shall not chair the Committee. Majority of the Committee shall constitute of individuals who are not members of the Board of Directors.

The Annual General Meeting shall decide on the remuneration of the Committee members.

3. Main role

The Committee has an advisory role regarding the election of Board members by putting forth a proposal, at each Annual General Meeting and extraordinary shareholders meeting where Board election is on the agenda, of candidates to serve on the Board of Directors and make a proposal on their remuneration.



In the meeting invitation for each Annual General Meeting of the Bank, or for other shareholder meetings where Board election is on the agenda, the Committee shall request proposals from shareholders for candidates to serve on the Board of Directors. The Committee's request shall include clear instructions on how shareholders may submit their proposals, and how individuals may submit their candidacy, including the relevant deadline for submissions. Such instructions shall also be made publicly available.

Based on shareholders' proposals and submissions of candidacy, the Committee shall propose to the shareholders candidates to serve on the Board of Directors and publish its proposal along with other declarations of candidacy at least 210 days prior to the Annual General Meeting or other shareholder meetings where Board election is on the agenda. In its proposal for candidates, the Committee shall propose which candidate shall serve as the Chairman and the Vice Chairman of the Board of Directors of the Bank. The Committee shall also propose to the Annual General Meeting the remuneration payable to the members of the Board of Directors. The Committee's proposal of candidates and remuneration shall be sent to all shareholders or made publicly available.

Proposals of the Committee shall include reasons for the proposal of each candidate with clear references and explanations for his/her qualifications, with reference to these Rules, the Bank's Articles of Association and applicable rules and guidelines on the qualifications of Board members in financial undertakings.

When performing its tasks, the Committee shall take into consideration the interests of all shareholders of the Bank. The Committee shall further aim to ensure that the proposed candidates collectively possess sufficient knowledge, skill, diversity and experience necessary for the operations of the Bank as a financial undertaking.

The Committee shall perform the following tasks in respect of its main role of preparing proposals for candidates to serve on the Board of Directors and their remuneration:

1. Assess the suitability of candidates, based on their knowledge, skills, experience and time commitment, as well as reputation and personal qualities, considering statutory qualifications under applicable rules on the qualifications of board members in financial undertakings and guidelines on the assessment of suitability.
2. Assess the independency of candidates on the basis of the Icelandic Guidelines on Corporate Governance published by the Iceland Chamber of Commerce, Business Iceland and Nasdaq Iceland.
3. Assess the time commitment expected.
4. Endeavour for a diverse composition of the Board of Directors and to comply with the Bank's Articles of Association, including provisions on gender equality within the Board of Directors.
5. Seek to prevent an individual or a small group of individuals from dominating the decision making of the Board at the expense of the Bank as a whole.
6. Prepare and submit to the Annual General Meeting or other shareholders' meeting (as applicable) appropriate information on the suitability assessment result, and a formal proposal on the election of members to the Board of Directors, including a proposal for Chairman and Vice Chairman.
7. Prepare and submit to the Annual General Meeting or other shareholders' meetings (as applicable) a formal proposal on remuneration and other fees payable to the members of the Board of Directors.

The Committee shall also at least annually:

1. Assess the structure, size, composition and performance of the Board of Directors and



CEO and suggest improvements to the Board of Directors where applicable.

2. Assess and report to the Board of Directors on the knowledge, skills and experience of individual Board members, the entire Board and CEO.
3. Assess the Bank's recruitment policy for the CEO and managers who report directly to the CEO and suggest improvements where applicable.

4. Meetings

Meetings of the Committee shall be held as often as considered necessary, although there shall be a minimum of two meetings a year.

The Chairman shall convene meetings with sufficient notice. The Committee is competent to make decision when the majority of Committee members attend the meeting. The majority of votes decide issues at Committee meetings, but when votes are even, the Chairman's vote decides the issue. In the absence of the Chairman, the vote of the Vice Chairman is decisive.

The Chairman shall ensure that a record of minutes is kept to record what occurs at Committee meetings and the Committee's decisions. Minutes of the Committee shall only be accessible to Committee members, unless the Committee decides otherwise.

The Committee shall enjoy independence in its work, have access to sufficient resources and may engage with consultants and experts for the execution of its role and tasks, to the extent it reasonably deems necessary for it to be able to carry out its role. Such consultants shall be independent of the Bank, its management and the Board of Directors.

5. Confidentiality

Subject to any applicable laws, the Committee shall have access to relevant information and material which the Committee believes it requires in order to carry out its duties. The Committee is authorized to request the assistance of members of the Board of Directors and the CEO.

All information obtained or created by the Committee on the Bank, including information on its operations and activities, is confidential. The same applies to all other confidential information obtained, received or prepared by the Committee. Any personal data shall be processed in accordance with applicable legal requirements. During periods when Committee members are privy to confidential information concerning the Bank, Committee members shall take special care to prevent any conflict of interest that may arise in their personal financial dealings or related parties.

Professional secrecy and confidentiality survive the expiration of Committee membership.

6. Publication of information

The Bank shall announce the names of the members of the Committee on its website no later than six months before the Bank's Annual General Meeting.

The Committee's proposals shall be made available on the Bank's website. The Committee shall also inform the Annual General Meeting of the manner in which it has arranged its work and explain its proposals.

The arrangement of Committee member appointments, according to these rules, shall be described in the Bank's Corporate Governance Statement.

These Rules shall be published on the Bank's website.